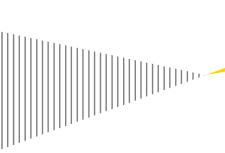
Request for Information State Procurement Office Accounting and Fiscal Services

State of Hawaii

RFI-15-003

October 16, 2014







Ernst & Young LLP Suite 1900, C-120 55 Merchant Street Honolulu, HI 96813 Tel: +1 808 531 2037 ey.com

Mr. Stanton Mato Purchasing Specialist Kalanimoku Building 1151 Punchbowl Street, Room 416 Honolulu, HI 96813 +1 808 586 0566

Stanton.d.mato@hawaii.gov

Re: RFI-15-003 Dear Mr. Mato: October 16, 2014

Ernst & Young ("EY") is pleased to submit this response to your Request for Information ("RFI") to provide Public Assistance Staff Augmentation in connection with the State Procurement Office ("SPO") and the Hawaii Emergency Management Agency ("HI-EMA") as a result of disaster or emergency events.

We believe our Insurance and Federal Claims Services practice, in conjunction with our government and public sector accounting practice, is well qualified to assist the SPO with (Category 1) accounting and fiscal staffing to support emergency operations in a disaster area as well as (Category 1A) recovery staffing and FEMA program areas. In addition to the resources located in the State of Hawaii, we are also able to utilize the firm's Global Talent Hub (GTH). The GTH offers additional offshore resources, with the same quality work, to provide assistance and analysis 24 hours a day, which will allow for a more efficient process of services.

Enclosed you will find our core competencies, past performance and other information in response to the RFI. This response highlights how EY can assist the SPO throughout the disaster period including:

- We have managed disaster-related work in more than 40 states and all FEMA regions, including FEMA Region IX.
- EY serves some of the most prestigious public sector organizations in the world. We have conducted audits for one-half of the states having audits of their activities performed by independent auditors.
- Our many years of serving public sector clients in the State of Hawaii, coupled with decades of disaster management experience, provides us with a unique understanding of the distinctive issues the State of Hawaii could face.
- Our team includes a former Deputy Inspector General at FEMA and a former Assistant Inspector General for Emergency Management and Oversight, as well as the former Chief Financial Officer for FEMA, who both bring a wealth of disaster management and FEMA claims experience.
- We have professionals who drafted and oversaw the drafting of numerous Stafford Act provisions, related laws and its implementing regulations (44 CFR), including those on the Public Assistance, Individual Assistance, and Hazard Mitigation Grant Programs. These professionals also drafted the most recent authorization of the Pre-Disaster Mitigation Program and conducted oversight and investigations of HUD and FEMA programs including the Public Assistance program, the Individual Assistance program, and the Hazard Mitigation Grant Program.
- We maintain a full-service Hawaii office located in Honolulu. In addition, EY is one of the largest global professional services organizations in the world, with a vast array of experience and services available to assist SPO. Coupled with our experienced leadership team, these resources allow us to quickly respond to your needs.

If you have additional questions or need more information, please contact Matt Jadacki at +1 202 327 6807 matt.jadacki@ey.com or Michael Ching at +1 808 535 6806 michael.ching @ey.com.

Yours sincerely.

Matt Jadacki, Executive Director Michael Ching Partner

Core Competencies

EY offers a strong team with years of experience in government and public sector work. Additionally, EY's Federal Claims Services practice is a group of professionals dedicated to assisting governmental and nonprofit entities to expedite financial recovery after catastrophic loss. We combine our experience in financial recovery with our deep knowledge of the various programs to assist our clients in identifying the available recovery and financial options, applying for and using recovery funding, understanding how these and other sources of funding interplay with one another, and complying with the associated legal and regulatory requirements.

Past Performance

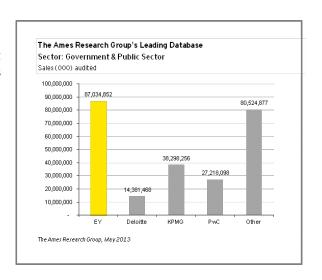
EY's extensive experience managing disaster-related work in more than 40 states and all FEMA regions means that we have worked on a wide variety of projects. We've provided two examples of our more recent projects and can provide a more comprehensive listing upon request.

We have assisted a Gulf Coast state emergency agency with the closeout of FEMA claims resulting from various past natural disasters, specifically Hurricane Ike. Our professionals are assisting the state agency in performing reviews of the FEMA grants provided to numerous subgrantees for compliance with FEMA policies and regulations.

EY serves numerous Hawaii-based clients in evaluating business process initiatives, including the accounting function; performing A-133 audits over federal grant programs; performing financial statement audits; and performing internal audits.

Differentiators

- Bring experience with OMB Circulars A-21, A-87, A-102, A-110, A-122, A-133, (all now incorporated in 2 CFR part 200); Generally Accepted Government Auditing Standards (Yellow Book); Federal and state cash management
- Dedicated disaster recovery practice
- Inside-out perspective: Deep knowledge of the disaster claims process, rules, and regulations from our executive experience at HUD and FEMA
- Experienced with Davis-Bacon Act requirements, documentation, and compliance reviews
- ► End-to-end disaster claims approach includes grant management, accounting, documentation, construction management, internal controls, program assessments, disaster closeout, audit resolution and appeals



Corporate Data

We are a \$26 billion global organization that employs 175,000 people in more than 150 countries. In the United States, EY is one of the leading professional services providers. Our US practice includes 37,000 professionals delivering quality service throughout the U.S.

EY is recognized as a leading firm providing services to more than 2,500 not-for-profit and governmental entities. EY serves some of the most complex and prestigious public sector organizations in the world. We have conducted audits for one half of the US states having audits of their activities performed by independent auditors. EY has extensive experience advising public and private sector clients on the development and testing of internal controls and internal audit procedures. We serve the public sector from all four of our primary service lines: Advisory, Assurance, Tax and Transactions.

Contact Information

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